







Certified External CAF Feedback Expert (EFAC) Training

Training (online session – Vienna) / September-October 2023

Training Objectives

With the "External CAF Feedback Expert Training," we exclusively offer a tailor-made on-site and hybrid training course for CAF practitioners in Western Balkan countries. After completing the training program the participants have gained in-depth expertise on the following topics:

How CAF can	contribute and b	e linked	to organis	sational	
development and	I change initiatives	s in public	administra	ations	D - 44 - 14
How the system	and process of	the Profe	essional E	xternal	Better
Feedback Proced	dure (PEF) is work	king and			
How to prepare, o	organise and cond	duct the on	-site visit	for PEF	with CAF.
on the ba	asis of a	real	CAF	case.	COMMON ASSESSMENT FRAMEWORK

After successful completion of the training program the participants will be equipped with the knowledge how to deliver a Professional External CAF Feedback Procedure and obtain a certification of KDZ as "External CAF Feedback Expert (EFAC)".

Target Group

The training "Certified External CAF Feedback Expert (EFAC) Training" is designed for CAF Practitioners and Experts in ReSPA member countries who want to deepen their skills and act as CAF External Feedback Expert (EFAC).













Training Program

Module 1 - The External CAF Feedback Process

In this module, the participants gain a compact and hands-on overview of the state of the art of quality management in the public sector and its impact on the change readiness of public administrations. The participants will enrich their insights on how quality management works in public administrations and deepen their understanding of the CAF maturity levels.

In this module, the participants will be equipped with all necessary instruments and techniques for preparing and delivering a Professional External CAF Feedback Procedure. In preparation for Module 3, the participants will learn to apply the knowledge acquired on the basis of a real CAF case.

Module 1 will be held online via Zoom.

6 th of September 2023 (online)			
09.00	Welcome Objectives & Introduction of the participants	Olivera Damjanovic, Philip Parzer	
09.15	The 3 CAF External Feedback Questionnaires • Content, application and assessment scheme	Philip Parzer, Alexandra Schantl	
10.15	Break		
10.30	Break-Out Session: The 3 CAF External Feedback Questionnaires	Philip Parzer, Alexandra Schantl	
	Content, application and assessment scheme		
12:00	Break		
13:00	Preparation of the CAF External Feedback Procedure • Application procedure • Materials • Pre-Assessment	Isabelle Verschueren	
14:30	Break		
14:45	CAF-Feedback Report – Effective CAF User Objectives, Structure, Content	Isabelle Verschueren, Philip Parzer	
15.30	Sum Up and Q&A	Olivera Damjanovic, Philip Parzer	
16.00	End of Online Session		

09.00	Welcome Warm-up	Philip Parzer
09.15	Assessment Training	Olivera Damjanovic
	 "Effective CAF User" procedural standards 	
	EFAC Guidelines of RQMC	













10.30	Break	
10.45	Assessment Training – Practical experiences of an EFAC	Eva Sejrek-Tunke
	 Analyses of materials 	
	 Calibration of Assessors 	
	Application of the 3 CAF External Feedback Questionnaires	
12:00	Break	
13:00	Guiding principles for moderation	Eva Sejrek-Tunke
	 Balancing the role and requirements for EFACs 	
	Questioning and Facilitation techniques	
14:30	Break	
14:45	Presenting of the CAF Case	Eva Sejrek-Tunke,
	• Tasks	Bernadette Tropper- Malz
	 Guidelines for preparing the on-site visit and the CAF External Feedback Report 	
15.30	Sum Up and Q&A	Olivera Damjanovic, Philip Parzer
16.00	End of Online Session	













Module 2 - Practice Lab "Professional External CAF Feedback Procedure"

In the final module the participants will dive into a real CAF Feedback situation. On the basis of the CAF case already prepared for module 3 - the participants will run through the whole CAF Feedback Process. Furthermore the participants will get feedback on the CAF Case prepared and reflect together the lessons learned for their future CAF Feedback Procedures.

Where? Institute for the Danube Region and Central Europe, Hahngasse 6/1/24, A-1090 Vienna (tbc)

2 nd of Octo	bber 2023 (Vienna)			
09.00	Welcome			Bernadette Tropper-
	Objectives & Introduction of the participants			Malz
09.15	CAF Case			Bernadette Tropper-
	Summary / presentation of case-study			Malz
	Presentation and ref	flection on the CAF	Case	
10.15	Break			
10.30	Group A CAF Case - Break-Out Session I Questionnaire I	B. Tropper-Mal: V. Weixlbraun	Group B CAF Case - Break- Out Session I Questionnaire I	E. Sejrek-Tunke A. Schantl
12.00	Break			
13.00	Group A CAF-Case - Break-Out Session II		Group B CAF-Case - Break- Out Session II	
	Questionnaire II and III	B. Tropper-Mal: V. Weixlbraun	Questionnaire II and	E. Sejrek-Tunke A. Schantl
15.30	Sum up and Q&A			Bernadette Tropper- Malz, Eva Sejrek-Tunke
16.00	End of Online Session			
3 rd of Octo	ober 2023 (Vienna)			
09.00	Warm up			Bernadette Tropper- Malz
09.15	Group A CAF-Case - Break-Out Session III		Group B CAF-Case - Break-Out Session III	
	Questionnaire III	B. Tropper-Malz, V. Weixlbraun	Questionnaire III	E. Sejrek-Tunke A. Schantl
12.00	Break			
13.00	Group A Simulation Professional CAF Feedback	B. Tropper-	Group B Simulation Professional CAF Feedback	E. Sejrek-Tunke A. Schantl
	Consolidation of CAF Feedback Experts	V. Weixlbraun	Consolidation of CAF Feedback Experts	
	 Draft CAF Feedback Report 		Draft CAF Feedback Report	CK
	 De-Briefing 		 De-Briefing 	



With funding from Austrian Development Cooperation









15.00	Code of Conduct	Olivera Damjanovic, Slaven Bukarica
	 Guiding Principles for EFACs and the PEF 	
15.30	Closing of Training	Olivera Damjanovic,
		Bernadette Tropper- Malz
16.00	End of Session	

Application procedure and framework conditions

The training "Certified External CAF Feedback Expert (EFAC)" is designed for QM practitioners and CAF Experts in ReSPA member countries (including CAF Correspondents) who did not attend the EFAC training of KDZ in 2021 and 2022. Admission to EFAC training is based on the following requirements:

At least 5 years of hands-on experience in applying quality management tools (including CAF), preferably in public administration
Relevant background – university degree or specialized training certificates in public management, quality management and/or related fields
ompletion of the training the participants will get KDZ-certificate ("External CAF Feedback") which are based on the following requirements:
At least 80 per cent attendance obligation (For EFACs attendance in Module 2 is obligatory) Active participation in training sessions Positive completion of Case Study (Homework)
Presenting of Results and actively taking part in CAF External Feedback Simulation (Module 2)
er to apply for the training following documents should be sent to ReSPA per e-mail (Mail a) by the 7 th June 2023 at the latest: Letter of motivation
Curriculum Vitae – please underline specific QM/ CAF experience, preferable relevant certificates, and contacts of two references related to your experience in applying QM/CAF

The selection committee consists of representatives of the Regional School of Public Administration and the KDZ Centre for Public Administration Research. The applicants will be informed by ReSPA by the 9th of June 2023 about admission to training.



